# City of New Orleans



LaToya Cantrell, Mayor



## **Office of Community Development**

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DRAFT
2018 Annual Action Plan

June 6, 2018

### **Executive Summary**

### AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

#### 1. Introduction

The mission of the Office of Community Development is to improve neighborhoods by providing economic opportunities, decent housing and suitable living environments, particularly for persons of low and moderate income, to improve their quality of life.

The 2018 Annual Action Plan (AAP) is the second year of the 2017-2021 Consolidated Plan (CP). The Consolidated Plan is the City's planning and application document for four formula grants for community development and affordable housing: the Community Development Block Grant (CDBG), the HOME Investment Partnerships Program (HOME); the Housing Opportunities for Persons with AIDS Grant (HOPWA); and the Emergency Solutions Program Grant (ESG). This document is the City of New Orleans' 2017-2021 Consolidated Plan. HOPWA funds cover seven parishes in the New Orleans Eligible Metropolitan Area (EMA): Orleans, Jefferson, Plaquemines and St. Bernard, St. Charles, St. John the Baptist, and St. Tammany Parishes.

The Consolidated Plan is divided into four sections. The Needs Assessment and Market Analysis outline the relative needs in the area of affordable housing, homelessness, special needs, and community development. Based on the findings of the Needs Assessment and Market Analysis, the City developed a Strategic Plan which details how the City will address its priority needs. The fourth section is the Year 1 Action Plan which presents a summary of the actions, activities, and programs that will occur in the program year. The Action Plan addresses the priority needs and goals identified in the Strategic Plan.

The plan will enable the City of New Orleans to utilize these scarce federal funds to improve its neighborhoods and create opportunity for its citizens. The realization of this vision depends on quality of program design, partnerships and leveraging. The successful implementation depends on overcoming impediments including limited resources and funding constraints. The plan must include measurable goals, evidence based practices, and a long term plan for addressing housing issues.

The City of New Orleans will utilize a combination of strategies to transform a broad vision into clear actions that will result in a more resilient New Orleans with vibrant neighborhoods and more affordable housing. This plan will build on the extensive, community-based work of Housing for a Resilient New Orleans and work already completed through HousingNOLA.

The Consolidated Plan is consistent with the City's Assessment of Fair Housing Plan (AFH) and *Housing* for a Resilient New Orleans plan, which sets the goal of building or preserving 7,500 affordable housing units by 2021. The City and HANO also understand that, in order to lay the foundation for efforts to affirmatively further fair housing, the Consolidated Plan must address more than affordable housing and must factor in discrimination on the basis of race and national origin. The

The 2018 Action Plan (AAP) will continue to address the identified barriers to access to opportunity and address factors contributing to those disparities in developing affordable housing.

#### 2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The priorities for affordable housing developers in New Orleans are shifting from recovery-based programs to multifaceted development that prioritizes community development. Many neighborhoods have not recovered from Hurricane Katrina and the levee breaches, and many residents continue to search for a way to return home. In addition to continued recovery needs, affordable housing developers face new challenges including rapid increases in the cost of land, construction costs, insurance premiums, and property taxes. Funding for non-profit developers is becoming more scarce. With disaster recovery funds running out, funding at the federal level declining, increased sequestration at the federal level, and few resources at the state level, affordable housing developers have to do more with less in a competitive real estate market. The HousingNOLA 10 year plan, a partner to the strategies in this plan, encourages housing developers and their partners in the public, philanthropic, and private sectors to work toward a vision that creates quality neighborhoods with a mix of affordable options across New Orleans. Affordable housing developers must commit to shifting their work from recovery to proactive neighborhood revitalization that builds safe, accessible communities. A major guiding principle for the five year plan is the Assessment of Fair Housing. In 2015 the U.S. Department of Housing and Urban Development (HUD) released a final rule, revamping and the process by which certain federal grantees demonstrate that they are affirmatively furthering the purposes of the Fair Housing Act. In response to the regulation, the City of New Orleans (City) and the Housing Authority of New Orleans (HANO) collaborated to produce a joint Assessment of Fair Housing (AFH) Plan designed to provide meaningful goals and strategies that can be reasonably expected to achieve a material positive change in disparities in housing needs and in access to opportunity; replacing segregated living patterns with truly integrated and balanced living patterns; transforming racially or ethnically concentrated areas of poverty into areas of opportunity; and fostering and maintaining compliance with civil rights and fair housing laws. In developing the AFH Plan, the City and HANO, along with partner organizations and residents, were guided by the PolicyLink philosophy of equity that is defined as just and fair inclusion into a society in which all can participate, prosper, and reach their full potential. More specifically, the City and HANO stressed the equity principles throughout the planning process. The AFH Plan discusses these barriers to fair housing, as well as the fair housing enforcement and outreach infrastructure in New Orleans, and identifies contributing factors that have a causal relationship to those fair housing issues. The City and HANO found a number of contributing factors through the process of developing the AFH Plan. Factors such as community opposition to the placement of affordable housing, lack of public or private investment, zoning and land use laws, and economic pressures, among many others, contribute to fair housing issues. Identifying contributing factors was integral to crafting specific goals for affirmatively furthering fair housing.

#### 3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

OCD is casting a wider net to include additional organizations as Community Stakeholders. Ongoing collaboration through dialogue and shared initiatives, with other continuous planning efforts in the CNO that includes, but not limited to the development of the CNO City Planning Commission Master Plan provides awareness of the range of community-focused planning activities that is erasing the images of a damaged Hurricane Katrina New Orleans to a Vibrant Resilient New Orleans. Evaluation of Past Performance referencing OCD and HANO 2016 Assessment of Fair Housing (AFH) displays expanded Outreach efforts to Stakeholders and Citizens in encouraging and engaging everyone in providing their input and comments on the plan. The 2017-2021 Consolidated Plan and 2018 Annual Action Plan is consistent with strategies and actions that address the priorities and goals from the AFH.

### 4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The CNO Office of Community Development has expanded the Stakeholders List for the 2017-2021 Consolidated Planning Consultation & Citizen Participation Process (CPP. The Stakeholders List is a valuable resource tool that is fluid, allowing OCD to increase its public outreach goals, as well as, align Citizen Participation goals with specific strategies developed by categorized Stakeholder Groups.

#### 5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

A public hearing as held on Wednesday, May 23, 2018 at the Martin Luther King Library in the Lower Ninth Ward. There were seventeen (17) attendees mostly representatives from non-profit organizations.

### 6. Summary of comments or views not accepted and the reasons for not accepting them

No comments have been received as of the publication of the Draft AAP.

### PR-05 Lead & Responsible Agencies – 91.200(b)

### 1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	NEW ORLEANS	
CDBG Administrator	NEW ORLEANS	Office of Community Development
HOPWA Administrator		Office of Community Development
HOME Administrator		Office of Community Development
ESG Administrator		Office of Community Development
HOPWA-C Administrator		

Table 1 – Responsible Agencies

### Narrative (optional)

### **Consolidated Plan Public Contact Information**

City of New Orleans - Office of Community Development

Planning and Resource Development Unit

https://www.nola.gov/community-development/contact-us/

### AP-10 Consultation - 91.100, 91.200(b), 91.215(l)

#### 1. Introduction

The mission of the Office of Community Development (OCD) is to improve neighborhoods by providing economic opportunities, decent housing and suitable living environments, particularly for persons of low and moderate income, to improve their quality of life. The Consolidated Plan is divided into four sections. The Consolidated Plan enables the City of New Orleans to utilize federal funds to improve its neighborhoods, provide affordable housing and community development services to citizens.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

The City of New Orleans (CNO) and the Housing Authority of New Orleans (HANO) continues its coordination efforts in addressing public and assisted housing with one another since completing the 2016 Assessment of Fair Housing. The Consultation and Citizen Participation Process (CPP) was completed, more Stakeholders were added to the list expanding the participation in the 2017-2021 Consolidated Planning Consultation & Citizen Participation Process (CPP). The following governmental, and Non-Profit agencies, Private Industry and Businesses are listed in the 2017-2021 Consolidated Plan as Stakeholders: Community Leaders/CNO Departments/ Other Government Agencies/Housing/Non-Profit/For-Profit Organizations/Community Development Organizations/Developers/Faith-Based Organizations/Transportation/ Education/Schools/Recreation/Parks/ Economic Development/Social Service Advocates/ Planning Consultants/Limited English Proficiency (LEP)/Special Needs/ Homeless/Seniors /Youth/Public Safety/Universities/Hospitals/Foundations Philanthropic Organizations/ Private-Sector/Lending Institutions.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

Continuum of Care (CoC) efforts through Unity of Greater New Orleans (Unity GNO) and many of its sixty (60) member agencies collaborates collectively with the City of New Orleans (CNO) to determine the best means to allocate Emergency Solutions Grant (ESG) funds. VIA Link continues to maintain data on the Homeless Management Information System (HMIS). This HUD mandated system is a partnership with Unity of Greater New Orleans. The goal of the City of New Orleans is to continue its implementation of the Ten-Year Plan to End Homelessness, applying the same focus and best practices to not only veterans but also those chronically homeless, youth and families. Outreach teams are on the grounds 5 days a week and are on call on weekends. All the emergency shelters have direct contact with the various outreach teams. All providers are using the same coordinated entry system. The homeless have access to the Community Resource and Referral Center (CRRC) which is a one stop shop

resource and day shelter that provides resource linkage based upon the homeless needs. Based on the 2018 Point in Time (PIT) count (conducted on one night nationally), the homeless number has decreased from 1,301 in 2017 individuals to 1,188 in 2018.

OCD also collaborates with active HOPWA agencies and those who are members of the New Orleans Area Organization CHANGE (Coalition of HIV/AIDS Non-Profits and Governmental Entities) who regularly provide input on the components of the plan dealing

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The CNO's Consultation process involves collaboration with Unity of Greater New Orleans and several of its sixty (60) members providing homeless persons with shelter in transitional housing or an emergency shelter. Building on the success of reaching "functional zero" in veterans' homelessness, the CNO will pursue the same goal for family, youth, and chronic homelessness through a coordinated, multi-faceted effort utilizing ESG funding. In addition, OCD collaborates with Unity of Greater New Orleans as the organization reports data from the Homeless Management Information System (HMIS), designated by the Continuum of Care to comply with HUD's data collection, management, and reporting standards.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Unity of Greater New Orleans
	Agency/Group/Organization Type	Services-Persons with HIV/AIDS Services-homeless
	What section of the Plan was addressed by Consultation?	HomelessNeeds-ChronicallyhomelessHomelessNeeds-VeteransHomelessnessNeeds-UnaccompaniedyouthHomelessnessStrategyNon-HomelessSpecialNeedsHOPWA Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
2	Agency/Group/Organization	Housing Authority of New Orleans
	Agency/Group/Organization Type	PHA Planning organization
	What section of the Plan was addressed by Consultation?	Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	In 2016 HANO collaborated with the City to produce the Assessment of Fairing meaning goals and Housing (AFH) Plan provid strategies. HANO also contributes annual public housing updates to the AAP.
3	Agency/Group/Organization	Advocacy Center of Louisiana
	Agency/Group/Organization Type	Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
4	Agency/Group/Organization	PROVIDENCE COMMUNITY HOUSING
	Agency/Group/Organization Type	Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Attended public hearing
5	Agency/Group/Organization	St. Bernard Project
	Agency/Group/Organization Type	Services - Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Attended public hearing
6	Agency/Group/Organization	Greater New Orleans Housing Alliance
	Agency/Group/Organization Type	Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Attended public hearing

7	Agency/Group/Organization	Total Community Action
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	

### Identify any Agency Types not consulted and provide rationale for not consulting

All Agency types were sought for consulting

### Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care		

Table 3 – Other local / regional / federal planning efforts

### Narrative (optional)

The one year goals of the 2018 Annual Action Plan remain consistent, and overlapping with the City of New Orleans (CNO): 2016 Assessment of Fair Housing, 2016 Housing for a Resilient New Orleans, 2015 HousingNOLA, 2011 A 10-Year Plan to End Homelessness, & the New Orleans Interagency Council on Housing (NOICH) plans. The CNO closely interwoven fabric connecting these plans with consistent goals and strategies linked to the 2017-2021 Consolidated Plan transforms a broad vision into clear actions that will result in a Resilient New Orleans with vibrant neighborhoods, more affordable housing and enhanced community services. The CNO will continue to collaborate its efforts from local, state, and federal partners, private-partners, NORA, HANO and the Greater New Orleans Housing Alliance for more affordable housing and Unity of Greater New Orleans and New Orleans Interagency Council on Housing (NOICH) in providing preventive homelessness and supportive services. Finally, identified in both the AFH and Resilient New Orleans seeks to create a transparent accountability for CNO initiatives connecting proposed activities to the performance management system called Results NOLA. This tracking system helps Citizens to track the CNO progress on its housing goals.

### **AP-12 Participation – 91.105, 91.200(c)**

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

The City of New Orleans (CNO) through the Office of Community Development (OCD) provides a detailed process for its Citizen Participation Process (CPP) that is in compliance to HUD Affirmatively Furthering Fair Housing (AFFH) Final Rule. Stakeholders collaborating with OCD serve as messengers to the community widening the footprint to increase citizen participation feedback through outreach efforts for citizens to exercise their voice in the Consolidated Planning (CP) process. The CPP for the 2017-2021 CP provides citizens with reasonable and timely access to local meetings (two required Public Hearings with thirty a (30) day comment period), written information on the CP, as well as, utilizing a wide-range of outreach techniques to advertise for the CP to encouraging citizen participation. Citizens can to comment on the CP, as well as, speak directly (e-mail and telephone numbers listed on CNO Resource list & Public Notices) to OCD Staff if they have any questions. The CPP will be in a format accessible to persons who are LEP and or disabled upon request to encourage and engage citizens input, regarding the development of the 2017-2021 Consolidated Plan. Concurrent with the two (2) Public Hearings and Stakeholder Meetings, outreach methodology engaging the input of Citizens is a continuous process as the flow of information is fluid.

### **Citizen Participation Outreach**

Sort Or der	Mode of Out reach	Target of Out reach	Summary of response/atte ndance	Summary of comments re ceived	Summary of co mments not accepted and reasons	URL (If applica ble)
1	Public Hearing	Non- targeted/bro ad community	There were seventeen (17) attendees at the first public hearing May, 23, 2018.	No comments have been submitted as of the publication of this Draft document.	all comments submitted were accepted.	
2	Newspaper Ad	Non- targeted/bro ad community	There were seventeen (17) attendees at the first public hearing May, 23, 2018.	No comments were received via newspaper.	all comments submitted were accepted.	
3	Internet Outreach	Non- targeted/bro ad community	There were seventeen (17) attendees at the first public hearing May, 23, 2018.		all comments submitted were accepted.	

Table 4 – Citizen Participation Outreach

### **Expected Resources**

### **AP-15 Expected Resources – 91.220(c)(1,2)**

### Introduction

The City's will use prior year funding to support the 2018 HUD allocation of \$20,080,005 to address the projects described in AP-35 of the Plan.

The City understands the important role affordable housing plays in promoting equity, and the overall importance of helping low- and moderate-income New Orleanians live healthy lives. Through this plana nd the federal funding it provides, the City of New Orleans will build or preserve affordable housing units, support public improvements, and provide job training to increase wealth in our communities through 2021.

### **Anticipated Resources**

Program	Source	Uses of Funds	Expected Amo	unt Availab	ole Year 1		Expected	Narrative Description
	of		Annual	Program	Prior Year	Total:	Amount	
	Funds		Allocation: \$	Income:	Resources:	\$	Available	
				\$	\$		Remainder	
							of ConPlan	
CDBG	public -	Acquisition Admin and						The City of New Orleans obligates no more than the statutory limit of 15 percent of its Community
	federal	Planning Economic Development Housing Public Improvements Public						Development Block Grant Funds each fiscal year to public service activities. The focus of CDBG funding is on youth employment and recreation, senior services, street repair and office operations and administration.
		Services	11,242,932	0	7,814,495	19,057,427	0	

Program	Source	Uses of Funds	Expected Amo	Expected Amount Available Year 1				Narrative Description
	of Funds		Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$	Amount Available Remainder of ConPlan \$	
HOME	public	Acquisition						The City in partnership with local nonprofit groups
	-	Homebuyer						- to fund a wide range of activities including
	federal	assistance						building, buying, and/or rehabilitating affordable
		Homeowner						housing for rent or homeownership or providing
		rehab						direct rental assistance to low-income people
		Multifamily						
		rental new						
		construction						
		Multifamily						
		rental rehab						
		New						
		construction						
		for ownership						
		TBRA	1,938,021	0	4,786,518	6,724,539	0	

Program	Source	ource Uses of Funds	Expected Amo	Expected Amount Available Year 1				Narrative Description
	of Funds		Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$	Amount Available Remainder of ConPlan \$	
HOPWA	public	Permanent						The City utilizes these funds to assist persons
	-	housing in						affected/invested with HIV/AIDS. These services
	federal	facilities						include facility based housing , housing
		Permanent						information services, permanent housing, short
		housing						term rental mortgage and utility assistance and
		placement						tenant based rental assistance. The funding
		Short term or						serves approximately 1,200 individuals/families in
		transitional						the Eligible Metropolitan Areas that include
		housing						Orleans, Jefferson, St. Bernard, St. Charles, St.
		facilities						Tammany, Plaquemines and St. John parishes.
		STRMU						
		Supportive						
		services						
		TBRA	3,888,841	0	4,652,782	8,541,623	0	

Program	Source	Uses of Funds	Expected Amo	ount Availak	ole Year 1		Expected	Narrative Description
	of Funds		Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$	Amount Available Remainder of ConPlan \$	
ESG	public	Conversion						The City serves over 3,000 individuals who are
	-	and rehab for						imminently homeless or actually living on the
	federal	transitional						street by providing shelter operations, rapid
		housing						rehousing services, which moves individuals living
		Financial						on the street or in emergency shelters into
		Assistance						permanent housing and homeless prevention
		Overnight						services that assist low income individuals and/or
		shelter						families to remain housed and prevent them from
		Rapid re-						living on the street
		housing						
		(rental						
		assistance)						
		Rental						
		Assistance						
		Services						
		Transitional						
		housing	1,016,136	0	1,019,132	2,035,268	0	

Program	Source	Uses of Funds	Expected Amo	ount Availak	ole Year 1		Expected	Narrative Description
	of Funds		Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$	Amount Available Remainder of ConPlan \$	
Shelter	public	Financial						The Shelter Plus Care program will provide rental
Plus	-	Assistance						assistance for 62 homeless persons with
Care	federal	TBRA						disabilities. As the match component of the grant, supportive services will also be provided to clients through partnerships with case management agencies and other service provider agencies. (Operations: \$551,695, Personnel
			593,220	0	0	593,220	0	\$41,525)
Other	public	Admin and						Funds for DCDBG Admin/ Project delivery: staff
	-	Planning						salaries and office operations. Personnel
	federal		16,904,540	0	0	16,904,540	13,046,395	\$315,555, PY \$16,588,895

Program	Source	Uses of Funds	Expected Amo	unt Availab	ole Year 1		Expected	Narrative Description
	of Funds		Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$	Amount Available Remainder of ConPlan \$	
Other	public - federal	Admin and Planning Conversion and rehab for transitional housing Homebuyer assistance Homeowner rehab Housing						The NHIF budget is approved by the Neighborhood Housing Advisory Committee which is comprised of nine members appointed by the Mayor with approval of the City Council. Sec. 70-415.2 Appropriations. Appropriations from the proceeds of the neighborhood housing fund shall be used to achieve improved housing conditions and neighborhood stability in the following manner: (1) Provide financing and other assistance for home ownership opportunities for families and individuals in existing structures; (2) Promote neighborhood stability by eliminating blight via remediation and rehabilitation; (3) Provide financing and other assistance for safe, affordable rental housing, provided that rental properties assisted with the proceeds of this fund shall be rented to low- and moderate-income persons/families for a minimum of ten years after receipt of assistance from this fund, and that developments comply with the regulations of the Comprehensive
OMB Control N	o: 2506-0117	(exp. 06/30/2018)			Annual Acti 2018			18
			6.211.183	0	0	6.211.183	0	Zoning Ordinance.ÿÂ

Program	Source	Uses of Funds	Expected Amo	ount Availak	ole Year 1		Expected	Narrative Description
	of Funds		Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$	Amount Available Remainder of ConPlan \$	
Other	public - federal	Public Improvements						The Disaster Relief Appropriations Act, 2013 (Pub.L.113-2, approved January 29, 2013) allocated funding for the Community Development Block Grant Program. These funds were for necessary expenses related to disaster relief, long-term recovery, restoration of infrastructure and housing and economic revitalization in the most impacted areas resulting from a major disaster. On May 29, 2013 the United States Department of Housing and Urban Development (HUD) allocated \$15,031,000 to the City of New Orleans to assist with its recovery from the impact of Hurricane Isaac which made landfall August 29, 2012. The following is a list of CDBG-DR Activities allocated funding for the Hurricane Isaac Disaster:RESPONSE: CDBG-DR allocation priorities:Catch Basin Cleaning (LOW-MODERATE INCOME OBJECTIVE)Debris Removal and Monitoring (URGENT COMMUNITY DEVELOPMENT NEED)City Infrastructure Permanent Work (URGENT COMMUNITY DEVELOPMENT NEED)Public Services-Force Account Labor-URGENT NEED OBJECTIVEFacility Emergency/Permanent Repairs (URGENT COMMUNITY)
			7,521,294	0	0	7,521,294	0	DEVELOPMENT NEED)Residential Demolitions (LOW TO MODERATE INCOME (32 UNITS) / URGENT NEED (9UNITS) NATIONAL OBJECTIVE)Drainage Point Repairs (LOW-MODERATE INCOME OBJECTIVE)Operations: \$130,000, Personnel: \$124,893, PY: 7,551,214Isaac Recovery Program Website: https://www.nola.gov/community-development/programs-and-funding/isaac-recovery-program/

Program	Source	Uses of Funds	Expected Amo	unt Availak	ole Year 1		Expected	Narrative Description
	of Funds		Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$	Amount Available Remainder of ConPlan \$	
Other	public - state	Rapid re- housing (rental assistance) Supportive						Sub-recipients both government and nonprofits may use S-ESG funds for eight program components: Street outreach, emergency shelter, homelessness prevention, rapid re-housing assistance, and HMIS. )The expected amount
		services	371,926	0	0	371,926	0	available is prior year rollover.)

Table 5 - Expected Resources – Priority Table

## Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Federal funds will leverage additional resources:

- New Orleans received a \$141 million grant through HUD's National Disaster Resilience
  Competition and will use the grant to leverage additional private sector capital to support a
  range of neighborhood projects, including demonstration projects that create and combine
  green space, public infrastructure, and storm water management. Also, NORA and the City
  launched the Lower 9th Ward Initiative, which will accelerate the redevelopment of 229 vacant
  or blighted properties in one of the areas hardest hit by Hurricane Katrina.
- Private entities will make the decisions on whether to invest based on existing information about an area and whether there are government incentives or prior public investments that they can leverage to create a profit if they invest in an area.
- In implementing match requirements, the HOME Program stresses the leveraging of Federal money with external sources, which may be private, foundation, nonprofit, and/or local dollars. Therefore, each year, there is a HOME Match requirement which Participating Jurisdictions (PJs) or Grantees, such as the City of New Orleans must adhere. In general, there is a 25% Match requirement. However, due to the City being classified as being in Fiscal distress, based upon approximately 20.5% of local residents living in poverty, we have experienced a match reduction of 50%; therefore, OCD's Match obligation amounts to 12.5%. Matching contributions must be: A permanent contribution to affordable housing; From non-Federal sources; and Provided by public and private donors, such as local government agencies, state agencies, charitable organizations/foundations, and private sector organizations (e.g. lending Institutions and corporate donors). Eligible sources 01 Match include the following: • Cash or cash equivalents from non-Federal sources; • Value of waived taxes, fees, or charges associated with HOME projects; • Value of donated land or real property; • Cost of infrastructure improvements associated with HOME projects; • A percentage of the proceeds of single- or multifamily housing bonds issued by state, state instrumentality or local government; • Value of donated materials, equipment, labor, and professional services; • Sweat equity; • Direct costs of supportive services to residents of HOME projects, and • Direct costs of homebuyer counseling to families purchasing homes with HOME assistance.

## If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The City of New Orleans, HANO, NORA, and the city's other public benefit corporations are some of the largest property holders within New Orleans — with access to vacant land, single-family properties, or underused/obsolete buildings. The City can also exert its authority over hundreds of tax-adjudicated or lien-foreclosure properties in order to push them into commerce for affordable housing, including properties located in desirable areas.

In coordination with HANO, NORA, and the city's other public benefit corporations, the City will develop a comprehensive asset management strategy for its property holdings and set an annual target for affordable housing production on public land. Actions as part of this strategy include:

- 1. **Action 1.** Reserve a percentage of tax-adjudicated properties for affordable housing development in target neighborhoods as identified through the City's AFH process.
- 2. **Action 2.** Increase NORA's use of priority bids at sheriff's auctions to secure blighted properties for affordable housing along major corridors and corners with its \$5 million strategic acquisition fund. Identification of future properties will be informed and coordinated with place-based strategies through the City's AFH process.
- 3. Action 3. Evaluate the City's disposition process for city-owned land and propose adjustments to this process to quickly identify targeted properties that can be reserved for affordable housing.
- 4. Action 4. Reinvest a portion of proceeds from the sale of public property to develop affordable housing.
- 5. Action 5. Develop a public education and outreach campaign to the local development community about availability of tax-adjudicated property and hold training sessions prior to each auction of these properties.
- 6. Action 6. Issue a "call to action" for other public agencies, such as Orleans Parish School Board, to use their property holdings to support affordable housing development.

#### Discussion

EGS Sub-Recipients shall be required to secure matching funds in an amount equal to its ESG funding amount unless exempted on grounds of severe incapacity to provide matching funds based on information submitted in grant application. Matching contributions may be obtained from any source, including any federal source other than the ESG program, such as CDBG, as well as State, local, and private sources. Please verify source conditions and regulations for using funds to meet matching requirements. The requirements for matching ESG funds are described in section 576.201 of the ESG and the requirements for documenting matching contributions are described in section 576.500(o).

In general, federal (other than ESG), state, local, or private funds may be used to satisfy the requirement that the recipient provide matching contributions to ESG, so long as the following conditions are met:

- 1) The matching funds are contributed to the ESG program and expended for the recipient or sub-recipient's allowable ESG costs.\*
- 2) If the matching funds are from another federal program, there is no specific statutory prohibition on using those funds as match;
- 3) The matching funds are used in accordance with all requirements that apply to ESG grant funds, except for the expenditure limits in 24 CFR 576.100. This includes requirements such as documentation requirements, eligibility requirements, and eligible costs.
- 4) The matching funds are expended (that is, the allowable cost is incurred) after the date HUD signs the grant agreement for the ESG funds being matched.
- 5) The matching funds are expended by the expenditure deadline that applies to the ESG funds being matched;
- 6) The matching funds have not been and will not be used to match any other Federal program's funds nor any other ESG grant;
- 7) The recipient does not use ESG funds to meet the other program's matching requirements; and
- 8) The recipient keeps records of the source and use of the matching funds, including the particular fiscal year ESG grant for which the matching contribution is counted

### **Annual Goals and Objectives**

### **AP-20 Annual Goals and Objectives**

### **Goals Summary Information**

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Public Facility	2017	2021	Homeless Non-Housing Community Development	Citywide	Homeless Prevention Non-Housing Community Development	CDBG: \$1,981,085	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 110 Persons Assisted
2	Development of New Rental Housing	2017	2021	Affordable Housing	Citywide	Affordable Housing	HOME: \$6,237,604	Rental units constructed: 42 Household Housing Unit Rental units rehabilitated: 155 Household Housing Unit
3	Rehabilitate Existing Rental Housing Stock	2017	2021	Affordable Housing	Citywide	Affordable Housing Homeless Prevention	CDBG: \$4,004,847	Rental units rehabilitated: 110 Household Housing Unit
4	Stabilize Owner Occupied Housing Stock	2017	2021	Affordable Housing	Citywide	Affordable Housing Non-Housing Community Development	CDBG: \$1,400,000	Homeowner Housing Rehabilitated: 56 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
5	Provide New Homebuyer Assistance	2018	2021	Affordable Housing	Citywide	Affordable Housing Homeless Prevention	CDBG: \$1,610,024	Homeowner Housing Added: 40 Household Housing Unit
6	Provide Assistance to Prevent Homelessnes	2017	2021	Homeless	Citywide	Affordable Housing Homeless Prevention	ESG: \$2,035,268 Shelter Plus Care: \$1,155,682 State ESG: \$371,926	
7	Prevent Homelessnes HIV/AIDS	2017	2021	Affordable Housing Homeless	Citywide	Affordable Housing Homeless Prevention	HOPWA: \$8,541,623	
8	Code Enforcement - Demolition	2017	2021	Non-Housing Community Development Demolition	Citywide	Affordable Housing Neighborhood Stabilization	CDBG: \$2,748,016	Buildings Demolished: 300 Buildings
9	Job Training	2017	2021	Non-Housing Community Development	Citywide	Job Training Public Service	CDBG: \$117,895	Jobs created/retained: 159 Jobs
10	Public Service	2017	2021	Non-Housing Community Development	Citywide	Public Service	CDBG: \$1,568,545	Public service activities other than Low/Moderate Income Housing Benefit: 5057 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
11	Acquisition /Rehabilitation of Blighted Properties	2017	2021	Affordable Housing	Citywide	Affordable Housing Neighborhood Stabilization	CDBG: \$1,000,000	Housing Code Enforcement/Foreclosed Property Care: 3720 Household Housing Unit

Table 6 – Goals Summary

### **Goal Descriptions**

1	Goal Name	Public Facility
	Goal Description	DPW, Low Barrier Shelter and Global Green
2	Goal Name	Development of New Rental Housing
	<b>Goal Description</b>	
3	Goal Name	Rehabilitate Existing Rental Housing Stock
	<b>Goal Description</b>	
4	Goal Name	Stabilize Owner Occupied Housing Stock
	Goal Description	
5	Goal Name	Provide New Homebuyer Assistance
	Goal Description	
6	Goal Name	Provide Assistance to Prevent Homelessnes
	Goal Description	
7	Goal Name	Prevent Homelessnes HIV/AIDS
	Goal Description	
8	Goal Name	Code Enforcement - Demolition
	Goal Description	
9	Goal Name	Job Training
	Goal Description	
10	Goal Name	Public Service
	Goal Description	
11	Goal Name	Acquisition /Rehabilitation of Blighted Properties
	Goal Description	

### **Projects**

### **AP-35 Projects – 91.220(d)**

#### Introduction

The City of New Orleans will use prior year funding to support the 2018 HUD allocation in the amount of \$20,080,005 to address the projects described in AP-35 of the Plan. The City of New Orleans 2016 Assessment of Fair Housing (AFH) provided the guiding principles for the programs and activities planned this program year. The 2018 Housing Programs:Rental Housing Development:Rehab/New Construction subsidies to non-profit and for-profit developers for the development of affordable rental housing in targeted neighborhoods in New Orleans. Funds will be awarded to qualified affordable housing developers through a competitive selection process for infill, new construction, and adaptive reuse developments.(CDBG/HOME/NHIF:Owner Occupied Rehab:The Aging in Place program will provide assistance to low-income seniors to make minor modifications to their homes to allow them to maintain independence and remain in their homes. Owner Occupied Rehab assists low income homeowners in making needed repairs to their homes to meet minimum safety standards, reduce Health & Safety hazards, maintain independent living and remain in their homes and neighborhoods. Funds will be awarded to qualified agencies through a competitive selection process. (NHIF/CDBG/HOME :Rental Assistance to Individuals:Tenant Based Rental Assistance (TBRA) for Special Needs Populations to provide emergency shelter, transitional housing, rental assistance, and permanent supportive housing to special needs populations including the homeless, ex offenders, and persons living with HIV/AIDS. Funds will be awarded through a competitive selection process.(Shelter Plus Care/HOPWA):Homeless and Other Special Needs Population:Provide emergency shelter (including a low barrier shelter), emergency rental assistance and assisted living housing to special needs populations including the homeless, and persons living with HIV/AIDS. Funds will be awarded through a competitive process.(NHIF/ESG/SESG/HOPWA):Homeownership selection Assistance Individuals: Provide soft second mortgage assistance that facilitates the purchase of homes that stabilize neighborhoods and creates wealth for low-income families. The program will be administered through qualified lenders. Also, the creation of a revolving loan fund that provides below market rate loans to owner occupied households to make needed repairs to bring properties to housing quality standards and that allow them to remain in their homes, prevent displacement, and improve property values. Funds will be awarded to partner lending institutions through a competitive selection process.(CDBG/NHIF)

### **Projects**

#	Project Name
1	Operations and Administrative
2	Construction Administrative
3	Intake Unit Administrative
4	Housing Code Enforcement
5	Code Enforcement - Demolition
6	Owner Occupied Rehabilitation (OOR)
7	Rental Rehabilitation
8	Public Service Job Training - Job 1
9	Public Service - NORDC
10	New Orleans Redevelopment Authority - NORA
11	Public Service - Senior Services
12	Public Facilities - DPW
13	Project Delivery - Fiscal Monitoring-(MOPPS)
14	Public Facility - Global Green USA Green Project

**Table 7 - Project Information** 

### Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The City and HANO acknowledge that they alone cannot meet the growing need for affordable housing and community assets in New Orleans. The support of committed local, state, and federal partners, including for profit, nonprofit, and governmental entities is critical. The priorities for affordable housing developers in New Orleans are shifting from recovery-based programs to multifaceted development that prioritizes community development yet funding for non-profit developers is becoming more scarce. Along with the PBA strategy, the Assessment of Fair Housing Plan, approved in November 2016, is designed to facilitate efforts to affirmatively further fair housing by working towards a mission of ensuring that everyone who calls New Orleans home is able to access similar opportunities without being burdened by substantial barriers.

### **AP-38 Project Summary**

**Project Summary Information** 

1	Project Name	Operations and Administrative
	Target Area	Citywide
	Goals Supported	Job Training
	Needs Addressed	Job Training
	Funding	CDBG: \$2,506,910
	Description	Costs for staff salaries. Breakdown: Operations & Administrative = \$1,198,806 Operations(\$500,000) and Personnel(\$678,806) + PY(\$20,000 supplement salaries for Minority Contracting program), Planning = \$546,389: Operations (\$346,389) Personnel (\$200,000), Financial & Fiscal Affairs = \$520,772 Operations (\$76,965) Personnel(\$443,807, and Neighborhood Service and Facilities = \$240,943 Operations (\$35,000) Personnel \$205,943. (Admin 20% Cap(\$2,486,910) and PS 15% cap (\$1,865,183))
	Target Date	12/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	Staff salaries 21.
	Location Description	
	Planned Activities	Personnel salaries and office operations.
2	Project Name	Construction Administrative
	Target Area	Citywide
	Goals Supported	Stabilize Owner Occupied Housing Stock
	Needs Addressed	Neighborhood Stabilization
	Funding	CDBG: \$1,216,846
	Description	Salaries for Staff associated with the Affordable Housing Rehabilitation inspection and monitoring activities. Personnel(\$1,041,846), Operations (\$175,000)
	Target Date	12/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	

	Location Description	
	Planned Activities	Affordable housing inspections, write-ups and monitoring activities
3	Project Name	Intake Unit Administrative
	Target Area	Citywide
	Goals Supported	Stabilize Owner Occupied Housing Stock
	Needs Addressed	Neighborhood Stabilization
	Funding	CDBG: \$297,646
	Description	Salaries for Staff associated with the Affordable Housing Rehabilitation activities.
	Target Date	12/31/0018
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Salaries for staff completing housing programs eligiblity applications.
4	Project Name	Housing Code Enforcement
	Target Area	
	Goals Supported	Code Enforcement - Demolition
	Needs Addressed	Neighborhood Stabilization
	Funding	CDBG: \$2,234,866
	Description	Salaries for Code Enforcement Inspectors.
	Target Date	12/31/0018
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
5	Project Name	Code Enforcement - Demolition
	Target Area	Citywide

	Goals Supported	Code Enforcement - Demolition
	Needs Addressed	Neighborhood Stabilization
	Funding	CDBG: \$2,296,032
	Description	Fund allocated to demolish structures that have been declared imminent danger of collapse or is beyond repair. (2018 allocation= \$1,148,016 + PY 1,148,016)Operations)
	Target Date	12/31/0018
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	Low to mod areas
	Planned Activities	Demolish buildings cited with code violations.
6	Project Name	Owner Occupied Rehabilitation (OOR)
	Target Area	Citywide
	Goals Supported	Stabilize Owner Occupied Housing Stock
	Needs Addressed	Affordable Housing Neighborhood Stabilization
	Funding	CDBG: \$990,508
	Description	Financial assistance to homeowners to make needed home repairs that will bring the properties up to Housing Quality Standards. The repairs will enable them to remain in their homes and prevent displacement. This project will also be supported with NHIF for the Aging in Place (\$250,000,+ PY \$125,000 = \$375,000), Home Modification (\$150,000)Programs and Soft Second Mortgage Program (\$250,000).
	Target Date	12/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	Low to moderate income families.
	Location Description	
	Planned Activities	
7	Project Name	Rental Rehabilitation

	Target Area	Citywide
	Goals Supported	Rehabilitate Existing Rental Housing Stock
	Needs Addressed	Affordable Housing Neighborhood Stabilization
	Funding	CDBG: \$2,390,000
	Description	Make needed repairs to rental properties that will meet housing quality standards. (2018 allocation = \$1,025,000, PY = \$1,365,000)
	Target Date	12/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	Low to Moderate income persons and families.
	Location Description	
	Planned Activities	Make needed repairs to homes that will bring properties to housing quality standards
8	Project Name	Public Service Job Training - Job 1
	Target Area	Citywide
	Goals Supported	Job Training
	Needs Addressed	Job Training Public Service
	Funding	CDBG: \$124,346
	Description	Job 1 to employ 64 youth ages 17-21 years or older for summer employment. CDBG funds will provide salaries for 64 youth to participate in the Junior Camp Counselors Program; 92 summer youth 15-16 years old will participate in the Work and Learn Program which includes half day education and half day vocational learning. CDBG funds will be utilized to pay salaries for the junior camp counselors and provide a stipend for the Work and Learn Program participants
	Target Date	12/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	low to moderate youth and families.

	Location Description	
	Planned Activities	CDBG funds will be utilized to pay salaries for the junior camp counselors and provide a stipend for the Work and Learn• Program participants.
9	Project Name	Public Service - NORDC
	Target Area	Citywide
	Goals Supported	Job Training Public Service
	Needs Addressed	Job Training Public Service
	Funding	CDBG: \$1,243,455
	Description	Funds for the New Orleans Recreation Department Commission(NORDC)for summer recreational programs for 4,500 youth. Activities begin June 4, 2017 thru July 27, 2017 and will include reading and math instruction, interpersonal skills training, athletic programs such as swimming, creative arts and crafts sessions, and educational and cultural field trip experiences.
	Target Date	12/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	Low to moderate income youth and families.
	<b>Location Description</b>	
	Planned Activities	
10	Project Name	New Orleans Redevelopment Authority - NORA
	Target Area	Citywide
	Goals Supported	Acquisition / Rehabilitation of Blighted Properties
	Needs Addressed	Affordable Housing Neighborhood Stabilization
	Funding	CDBG: \$1,000,000

	Description	NORA will implement the strategies with respect to Residential Blighted and Abandoned property disposition funded by Entitlement funds; Disposition of Blighted Properties and Interim Nuisance Abatement of approximately 3,665 properties and approximately 55 property inspections. NORA will coordinate with the City to ensure that any and all dispositions are in accordance with the City goals and objectives with respect to development.
	Target Date	12/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	low to moderate income families.
	Location Description	
	Planned Activities	NORA will perform interim nuisance abatement services for properties in its inventory; NORA will dispose of properties that come into its inventory pursuant to its Residential Disposition Policies & Procedures.NORA will make blighted properties in targeted areas available for transformation into â¿¿active outdoor spaceâ¿• or other City initiatives such as its Soft Second Mortgage Program. NORA will lead and/or support the Cityâ¿¿s redevelopment and neighborhood revitalization planning.
11	Project Name	Public Service - Senior Services
	Target Area	Citywide
	Goals Supported	Public Service
	Needs Addressed	Non-Housing Community Development Public Service
	Funding	CDBG: \$497,382
	Description	The Council On Aging will provide oversight to ten (10) senior citizen centers. Services will be provided to 255 low-to-moderate income seniors. Also provide information and assistance tailored to the senior population, transportation, recreation and physical fitness to enhance their quality of life.
	Target Date	12/31/2018

	Estimate the number and type of families that will benefit from the proposed activities	Low to moderate income senior citizens.
	<b>Location Description</b>	
	Planned Activities	Provide transportation, recreation and physical fitness to senior citizens to enhance their quality of life.
12	Project Name	Public Facilities - DPW
	Target Area	Citywide
	Goals Supported	Public Facility
	Needs Addressed	Neighborhood Stabilization Public Improvement and Infrastructure
	Funding	CDBG: \$981,085
	Description	Department of Streets will rehabilitate, restore and enhance roadway segments. The program will be implemented by the Department of Public Works and monitored by the City of New Orleans through OCD. PY \$981,085
	Target Date	12/31/2018
	Estimate the number and type of families that will benefit from the proposed activities	
	<b>Location Description</b>	
	Planned Activities	
13	Project Name	Project Delivery - Fiscal Monitoring-(MOPPS)
	Target Area	Citywide
	Goals Supported	
	Needs Addressed	Affordable Housing Non-Housing Community Development
	Funding	CDBG: \$169,577
	Description	Salaries for Fiscal Monitoring-(MOPPS)staff = \$169,577(Personnel),
	Target Date	12/31/2018

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
1.0	Planned Activities	Fiscal program monitoring.
14	Project Name	Public Facility - Global Green USA Green Project
	Target Area	Lower Ninth Ward
	<b>Goals Supported</b>	Public Facility
	Needs Addressed	Non-Housing Community Development Neighborhood Stabilization Public Improvement and Infrastructure
	Funding	CDBG: \$300,000
	Description	Construction of a new community center in the Lower Ninth Ward of Orleans Parish (LMI neighborhood). The function of the center will be to educate citizens on energy and water efficiency and to provide social service activities. The total funded amount for this project is \$2,200,000.00. This is a multi-year funded project with a projected completion date of June 2018.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	
	<b>Location Description</b>	Lower Ninth Ward
	Planned Activities	The function of the center will be to educate citizens on energy and water efficiency and to provide social service activities.

### AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Funds from Continuum of Care programs such as HOPWA and ESG will be distributed citywide or in the case of HOPWA throughout the Eligible Metropolitan Area. An estimated **60%** of the CDBG funds will be distributed to place-based areas as explained below and at least approximately **80%** of HOME funds being directed toward place based areas based on need.

#### **Geographic Distribution**

Target Area	Percentage of Funds
Pontchartrain Park	
CENTRAL CITY	
Citywide	
Gerttown	
Seventh Ward	
Hollygrove	
Mid City	
BW Cooper	
St. Roch	
Lower Ninth Ward	
Riverview/Landry	
N.O. East	

**Table 8 - Geographic Distribution** 

#### Rationale for the priorities for allocating investments geographically

The City of New Orleans has benefited from significant infusions of federal funding to facilitate recovery efforts. It has adopted a Place-Based Area Strategy, which is designed to make investments in areas that are in need of public subsidy to reach their full potential and that have or will have other investments that can be leveraged with city funds. These priorities will help stabilize neighborhoods vulnerable to gentrification by preserving existing ownership and affordable rental housing and developing affordable homeownership and rental housing.

#### Discussion

The place-based strategic areas and their boundaries are:

**Mid-City** - Tulane Avenue - . Carrollton Avenue - Bienville Street - S. Broad Avenue

**B. W. Cooper** – S. Claiborne Avenue – Napoleon Avenue - S. Broad Avenue - Washington Avenue – Earhart Boulevard

**River View Landry** – Mardi Gras Boulevard – Mississippi River – Opelousas Street – Elmira Street – Patterson Avenue – Leboeuf Street - Sumpter Court

**Hollygrove** – S. Carrollton Avenue – S. Claiborne Avenue – Monticello Street – Palmetto Avenue – Cherry Street – Dixon Street – Mistletoe Street- Hamilton Street – Pontchartrain Expressway (Interstate-10)

**New Orleans East** – Read Boulevard – Morrison Avenue – Vanderkloot Drive – Hayne Boulevard – Bullard Avenue – Interstate-10

**7th Ward** – St. Claude Avenue, N. Rampart Street – Esplanade Avenue – N. Broad Avenue – Florida Avenue – Elysian Fields Avenue

Lower Ninth Ward – St. Claude Ave., Bayou Bienvenue, Industrial Canal, Jackson Barracks

**Pontchartrain Park** – Chef Menteur Highway, Gentilly Boulevard – St. Roch Avenue - Leon C. Simon Avenue – France Road

**Central City** – Louisiana Avenue – S. Claiborne Avenue – Martin Luther King Boulevard – Oretha Castle Haley Boulevard – Philip Street – S. Saratoga Street

St. Roch - Elysian Fields Avenue - Hope Street - Press Street - St. Claude Avenue

Gert Town - S. Carrollton Avenue - Pontchartrain Expressway - S. Broad Street - Dart Street

# **Affordable Housing**

# AP-55 Affordable Housing - 91.220(g)

#### Introduction

Unit	Existing	95% of	Unadjusted
Size	Home/Homes Price	purchase	median Value
	Limit	price	
1	\$219,000	\$208,050	
2	\$280,000	\$266,000	\$230,000
3	\$339,000	\$322,050	
4	\$420,000	\$399,000	
	New Home/ Homes		
	Price Limit		
1	\$228,000	\$216,600	\$239,900
2	\$292,000	\$277,400	
3	\$353,000	\$335,350	
4	\$438,000	\$416,100	

One Year Goals for the Number of Households to be	Supported
Homeless	45
Non-Homeless	110
Special-Needs	115
Total	270

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	487
The Production of New Units	18
Rehab of Existing Units	166
Acquisition of Existing Units	0
Total	671

Table 10 - One Year Goals for Affordable Housing by Support Type

#### Discussion

The City will ensure that the use of HOME funds to provide access to quality, secure housing. The City will also ensure not to exceed 95 percent of the median purchase price for the New Orleans area as published by HUD for existing single family housing, or as determined through market analysis. This will be accomplished by utilizing the HUD-published after-rehabilitation value limit established at 92.254(a)(2)(iii).:

All New and Existing Homes HOME Purchase Price Limit for Orleans Parish: Unadjusted medium Value for Orleans Parish = \$230,000 Existing & \$239,900 New

## **AP-60 Public Housing – 91.220(h)**

#### Introduction

HANO's 5-Year and Annual Public Housing Agency (PHA) Plans provide a ready source for interested parties to locate basic PHA policies, rules, and requirements concerning the PHA's operations, programs, and services, and informs HUD, families served by the PHA, and members of the public of the PHA's mission, goals and objectives for serving the needs of low-income, very low-income, and extremely low-income families.

#### Actions planned during the next year to address the needs to public housing

In the upcoming fiscal year, HANO will implement a variety of strategies to address the shortage of affordable housing as reflected in the Agency's waiting list statistics and in its Statement of Housing Needs. HANO's strategies emanate from the Agency's proposed 5-Year Plan goals and objectives and are aligned with HUD's strategic framework. They are also consistent with the City of New Orleans' Consolidated Plan and link to many of the broader community strategies currently underway.

Core strategies include: maximizing affordable housing opportunities through continuous program improvements and management efficiencies; leveraging additional resources to replace public housing units and implement mixed-finance, mixed-income redevelopment; and generating new housing opportunities by applying for additional vouchers should they become available – including special purpose vouchers for targeted groups such as the elderly, disabled, veterans, and the homeless.

# Actions to encourage public housing residents to become more involved in management and participate in homeownership

Collaborating with partnering entities as well with community agencies, HANO's Client Services Department assists residents in becoming self-sufficient through a continuum of social services, career training, educational development, financial fitness, recreation, health, and wellness programs. The agency's Homeownership and Family Self-Sufficiency Programs assist residents to become first-time homeowners, providing support through all phases of the homebuyer process. These collective efforts are reinforced by three core strategies: partnering with economic development groups and employers to increase economic opportunity; maximizing Section 3 and local hiring for HANO projects and contracts; and providing funding to support job training.

Since the Homeownership Program's inception in 1999 through April of 2018, HANO has helped to facilitate 427 closings for first-time homebuyers. While HANO is very proud of the progress made thus far, we recognize there are still many challenges faced by our residents. There is an extremely limited supply of decent homes for sale that are affordably priced for our clients. Also, with skyrocketing insurance rates and other escalating property expenses, many residents are faced with high mortgage premiums. HANO will collaborate closely with policymaking bodies and partners in all sectors to confront these challenges while assisting families on the path to homeownership. We will also use our

scattered site inventory as an important resource to create more affordable homeownership opportunities for New Orleans families.

With respect to management involvement, HANO continuously engages residents in developing its agency plans, shaping public housing and voucher policies, and in implementing its redevelopment and revitalization initiatives. Venues include Resident Advisory Board meetings, public hearings, stakeholder workshops, community and neighborhood meetings, as well as master planning forums, working teams, and design charrettes associated with HANO's various redevelopment initiatives.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

N/A

## AP-65 Homeless and Other Special Needs Activities - 91.220(i)

#### Introduction

Building on the success of reaching "functional zero" in veterans' homelessness, the City will pursue the same goal for family, youth and chronic homelessness through a coordinated, multifaceted effort. Many actions to improve the effectiveness of homeless services will be included.

The City will integrate its housing work across sectors, aligning its work across City departments and agencies and with external partners to coordinate the development of housing investment plans with external housing partners, such as the Interagency Council on Homelessness, Greater New Orleans Housing Alliance, New Orleans Regional AIDS Planning Council, LHC, and philanthropic partners, among others.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The City has retooled its homeless Crisis Response System to coordinate services and reorient programs to a Housing First approach that emphasizes rapid connection to permanent housing, while mitigating the negative experience of homelessness. Action items for this process were to expand centralized intake to increase access to services, working with UNITY and the agencies of the Continuum of Care to identify constituents living on the streets or in abandoned and unsafe dwellings, address needs and services specific to identified sub-populations of homeless constituents, and ensure unsheltered clients establish immediate linkages to low barrier transitional shelters, safe havens, and emergency shelters, while also connecting them with permanent housing resources.

#### Goals

- 1. Decreasing the number of unsheltered homeless
- 2. Decreasing the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to permanent supportive housing, and affordable housing units. Utilize Homeless prevention for individuals and/or families that are in imminent danger of becoming homeless

#### Addressing the emergency shelter and transitional housing needs of homeless persons

New Orleans is one of the few cities in the U.S. in need of additional emergency shelter beds. Through use of its ESG funds, the City will invest in maintaining the beds that are currently available and will use other resources such as private philanthropic dollars to bring additional low barrier transitional and shelter beds online. Also to address the shortage of emergency shelter beds, the City in partnership with the Downtown Development District (DDD) and others are committed to the development of a 100-bed, 24 hour/7 days a week, Low Barrier Shelter for homeless men and women. The overall goal is to provide a safe community environment within which homeless individuals can be engaged, connected to essential stabilization services, sheltered and supported while they rapidly move to appropriate housing.

Through consultation with agencies of the CoC, ESG funding priorities recommendation was made to meet goals based upon the community needs:

- 7. Shelter Operations is limited to the greatest of 60% of ESG funding to assure continued operation of existing shelter beds.
- 8. aRpid Rehousing and homelessness prevention 40 to 60% of ESG funding to be used for:
  - Rapid Rehousing: financial assistance to bridge the move from shelter or streets to permanent housing.
  - Prevention: short –term rental and utility assistance: legal assistance to prevent eviction
- 3. Homeless Management Information Systems (HMIS) 10% of ESG funding

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The City is in the 5th year of implementing the Mayor's Ten-Year Plan to End Homelessness. Among the City and CoC's goals is the targeted use of data to coordinate services toward performance-based outcomes. The City's Data Committee uses data to assess the needs of the homeless community, to evaluate the manner in which we are addressing those needs, and to realign services towards the most effective and efficient means to that end. Through its NOFA process, the City of New Orleans will require cross-sector collaboration in order to provide the necessary wraparound services (e.g. job training, using Medicaid and other sources of income to pay for client services) that are essential for long lasting housing outcomes. The City has established a coordinated intake and a universal assessment tool (VI-SPDAT) that will allow us to do progressive engagement, which allows for better targeting the

use of federal funds.

The City uses the Emergency Solutions Grant and State Emergency Solutions Grant to fund Rapid Rehousing activities, which are activities to help homeless individuals and families move into permanent housing. These funds minimize an individual's time between the street and a voucher to move into housing. They also help individuals develop the resources to maintain permanent affordable housing. In conjunction with these efforts, the City is increasing the availability of permanent supportive housing, affordable housing, and exploring opportunities to reorganize existing housing stock to better serve the needs of homeless constituents.

The goal is to continue implementing our Ten Year Plan to End Homelessness, applying the same focus and best practices to not only veterans but also those chronically homeless, youth, and families. And, to support the use of navigators to assist homeless families in connecting to supportive services tailored to their needs and completing necessary paperwork to determine eligibility and gain access to mainstream assistance programs, such as TANF.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The City will work with partners to expand or maintain emergency shelter capacity for homeless families and other special populations.

The City's priority is to re-house homeless clients living on the streets or in shelters. Through HUD, the City of New Orleans provides Emergency Solutions Grant (ESG) and State Emergency Solutions Grant (SESG) funding to sub-recipients to provide case management services and outreach services to homeless persons living on the streets of Orleans Parish. The outreach worker and case managers develop Individual Service Plans for the homeless, which aids in meeting their needs and the ultimate goal of obtaining permanent housing. ESG and SESG also fund the operation of shelters. The shelters provide case management services to their residents and assist the clients in meeting their needs (permanent housing and supportive services). Those clients who are threatened with homelessness due to an eviction or utility disconnect notices are also aided with ESG and SESG funds. These clients are eligible for homeless prevention services which include rent/utility assistance as well as legal intervention services. The City is retooling its discharge planning to prevent people being discharged into homelessness from public institutions. Clients being discharged are assessed through the VI-SPDAT and referred to housing options based upon the clients' need. Toward the goal of economic security, the City is linking homeless constituents with resources across local, state, and federal systems, including particular focus on income-related benefits, developing capacity for job training among provider agencies via collaboration with the City Workforce Investment Board and the business sector.

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# AP-70 HOPWA Goals-91.220 (I)(3)

One year goals for the number of households to be provided housing through the use of HOPWA for:		
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or		
family	250	
Tenant-based rental assistance	90	
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	8	
Units provided in transitional short-term housing facilities developed, leased, or operated with		
HOPWA funds	164	
Total	512	

## AP-75 Barriers to affordable housing - 91.220(j)

#### Introduction:

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

In order to remove or ameliorate the negative effects that serve as barriers to affordable housing, the City of New Orleans developed the Assessment of Fair Housing Plan in joint with the Housing Authority of New Orleans (HANO), a task force of citizens, non-profit organizations and community leaders to address the Fair Housing Act's AFFH Ruling. And the New Orleans Comprehensive Zoning Ordinance (CZO) effective August 12, 2015 establishes some guidelines for land use.

The City also partnered in a broad-based initiative that produced a community-led 10 year housing plan, Housing NOLA released December 10, 2016. Ellen M. lee, City of New Orleans Housing Policy and Community Development Director, is a member of the HousingNOLA Executive Committee. This housing initiative establishs goals and strategies to create affordable housing, help strengthen our investments, our partners and our resources. The 10 year HousingNOLA Plan lays out how our community can provide high-quality housing for individuals and families of all income levels throughout the City.

The CNO Neighborhood Participation Plan (NNP) Program for Land Use actions will provide timely notification of any proposed land use action affecting a neighborhood and provide the opportunity for meaningful neighborhood review of and comment on such proposals. The City Charter calls for "a system of organized and effective neighborhood participation in land use decisions and other issues that affect quality of life (Land Use Policy 28:898-906). The City will regulate land use to support safe, vibrant neighborhoods and preserve historic properties by collaborating with city department such as, the Historic Disrtic landmark Commission, Safety and Permits, Parks and Parkways, and the Vieux Carre' Commission.

#### **Discussion:**

The City will continue to review project marketing and continue outreach to special needs organizations as part of the marketing effort for all projects. It will also continue to ensure compliance with Section 3 and DBE requirements and provide appropriate training and technical assistance to funding applicants and recipients and program administrative staff.

The City will utilize City funds to finance the retrofitting of homes of low income persons with disabilities in order to enable them to remain in their homes.

Annual Action Plan 2018 The City will continue to administer programs such as the Soft Second Homebuyer Assistance program in a manner that enables low income renters to build equity and become homeowners anywhere in the City.

The City has worked with the City Planning Commission to provide input and comments on the New Orleans Comprehensive Zoning Ordinance (CZO) effective August 12, 2015 which establishes guidelines for reasonable accommodation for persons with disabilities.

The City will continue its NOLA for Life initiative which is designed to enhance public safety through justice and police reforms and by creating jobs and opportunities for disadvantaged youth and dedicating resources to revitalizing neighborhoods.

The City will continue to prioritize and encourage the development of housing for persons with special needs by providing additional points to applicants for funding who include housing for persons with special needs.

The City will prioritize activities that improve occupied housing conditions for low income renters and homeowners.

The City will enhance it citizen education and outreach efforts to make citizens aware of their rights and remedies under the Fair Housing Laws.

The City will continue its efforts to provide job training and provide recreational activities and leadership programs for disadvantaged youth.

The City will continue its efforts to eliminate homelessness by 2022 through the efforts of the Interagency Council on Homelessness.

The City, with the U.S. Department of Veterans Affairs will open and operate a services "drop in center" for homeless persons to provide comprehensive medical and social services and referrals at a single site.

#### **AP-85 Other Actions – 91.220(k)**

#### Introduction:

**Goal #1:** Support development of new affordable rental & homeownership opportunities in less than one (1) year

**Goal #2:** Lower barriers to expanded affordable housing in high-opportunity areas through inclusive strategies in less than one (1) year

**Goal #3:** Preserve affordability and improve quality of existing rental & homeownership opportunities in less than one (1) year

**Goal #4:** Expand efforts in creating equitable healthy housing that recognizes the direct connections between healthy housing and quality of life in less than one (1) year

**Goal #5:** Stabilize neighborhoods vulnerable to gentrification by preserving existing ownership and affordable rental housing, as well as, developing affordable homeownership and rental housing in less than one (1) year

**Goal #6:** Expand access to opportunity and promote mobility by leveraging the AFH process and other fair housing principles in less than one (1) year

**Goal #7**: Reduce housing segregation and discrimination by aggressively conducting fair housing education and enforcement activities, in coordination with fair housing organizations

**Goal #8:** Increase accessibility for vulnerable populations in 1-3 years

**Goal #9:** Ensure that internal policies and practices advance access and mobility for groups with significant challenges in accessing safe and affordable housing including people with disabilities, people with limited English proficiency, and people with criminal records

#### Actions planned to address obstacles to meeting underserved needs

The largest obstacle to reaching the underserved is the City's economic structure which makes it difficult to provide jobs with wages high enough to support a family. This obstacle is made more challenging because the economic structure has become technologically driven. The City of New Orleans, in partnership with the Foundation for Louisiana (FFL), has secured the services of Foresite Group to design a fiber optic network to connect public facilities across New Orleans and help the city be better positioned for the future. The partnership between FFL and the City of New Orleans is supported by the Ford Foundation as part of their work on Internet freedom by promoting digital rights and access for citizens through improved technology for the public interest. Foresite Group has committed to contracting with two disadvantaged business enterprises (or DBEs) in New Orleans, as well as engaging

in other workforce opportunities for the benefit of residents of New Orleans.

The City's Placed-Based Area Strategy has contributed to important investments in underserved areas but also requires some re-thinking as parts of some PBAs are now seeing increasing market activity and rising home prices. Specifically, property values and rents are climbing quickly in parts of Mid-City, Central City, the 7th Ward, and St. Roch. Community Development Block Grant (CDBG) funds are often used to fund the public investments in these neighborhoods, and their use must affirmatively further fair housing.

#### Other obstacles are:

- 1. Lowering barriers to expand affordable housing in high opportunity areas through inclusive strategies
- 2. Reducing housing segregation and discrimination through education and enforcement
- 3. Advancing access and mobility for vulnerable populations
- 4. Prioritizing public investments in transit, schools, housing, parks
- 5. Housing that recognizes the direct connections between healthy housing and quality of life
- 6. Stabilizing neighborhoods vulnerable to gentrification by preserving existing and developing
- 7. Providing reliable access to multiple transportation options to transit-dependent populations

#### Actions planned to foster and maintain affordable housing

OCD will promote and preserve homeownership through its homebuyer development and owner-occupied housing rehab program. The affordable rental program is geared toward those who are extremely low income thus ensuring that they have a place to live that is decent and affordable. OCD will continue to monitor those properties which have received HOME funds in the past to make sure that they are still are in compliance with the current housing codes. In the NOFA selection criteria, OCD encourages organizations that provide ideas on how to implement longer regulatory and affordability periods and will consider funding innovative concepts on a pilot basis. An example is the community land trust (CLT) concept which typically provides affordable housing by owning land and buildings, holding the land portion of the parcel in trust, and selling the buildings to families or individuals. Home buyers enter into a long-term land lease with the trust for the use of the land and agree to a shared-equity provision, should they decide to sell the home in the future. Family members and/or the CLT have the first option to repurchase the building when the homeowner chooses to sell. The model works to preserve both existing residential units and new construction on CLT land. CLTs also provide rental housing and offer ownership opportunities in multi-family housing cooperatives.

OCD will support development and preserve affordable homeownership through its homebuyer and

owner-occupied housing rehab program. The affordable rental program is geared toward those who are extremely low income thus ensuring that they have a place to live in which is decent and affordable. OCD will continue to monitor those properties which have received HOME funds in the past to make sure they are in compliance with current housing codes. Along with expanding access to opportunity and promote mobility by leveraging the AFH process and other fair housing principles which will increase accessibility for vulnerable populations.

In 2018 the City will continue to address the goals identified in the 2017-2021 Consolidated and 2016 Assessment of Fair Housing (AFH) Plans to meet the goals to lower barriers to expand affordable housing. In 2017 through the "Choice Neighborhoods Initiative" (CNI), OCD funded the development of over forty properties in the high opportunity neighborhoods of Treme and Mid-City and assisted first-time homebuyers.

#### Actions planned to reduce lead-based paint hazards

OCD will continue to use its lead-based policy of ensuring that every house that is rehabbed under its auspices is free from lead —based paint contamination. The documentation, when applicable, will include copies of the lead-based paint risk assessment, the notification of lead hazards, the clearance report and the lead hazard reduction notice. When the lead-based regulations do not apply to a site or a project OCD will document under which exemption it does not apply. The project files verifying OCD lead hazard response activity will be made available to HUD upon request.

In 2017, the City's Health Department received a HUD Lead and Healthy Homes grant to support lead remediation and other efforts to improve environmental conditions in qualified housing.

#### Actions planned to reduce the number of poverty-level families

The 2016 completion and approval of the AFFH rule can be reasonably expected to achieve a material positive change of poverty-level families in disparities in housing needs and in access to opportunity; replacing segregated living patterns with truly integrated and balanced living patterns; transforming racially or ethically areas of poverty into areas of opportunity.

In addition, empowering youth through the Job initiative will provide valuable learning opportunities for young people to learn rules of employment and valuable like skills which aide in decreasing the reduce the number of poverty-level families in our communities.

#### Actions planned to develop institutional structure

OCD will strive to ensure that all entities that receive funding and also those that apply for funding understand that these limited resources must be used carefully and wisely. OCD will stress in all of its communications the goals that the Fundamentals, Leveraging, and Outcomes of each project will be weighed not only during the application and selection process but after funds are rewarded. Those organizations that cannot fulfill their contractual duties will lose their funding. It is also incumbent upon OCD to ensure that organizations completely comprehend what is expected of them and must make agencies aware of any training opportunities that may arise in addition to providing training on either on one-on-one basis or in periodic group sessions.

# Actions planned to enhance coordination between public and private housing and social service agencies

The citizen participation process utilized in developing the AFFH Plan has opened the dialogue between OCD, its non-profit partners, financial institutions, for-profit organizations, other governmental units, and community stakeholders and residents by allowing everyone to understand the rationale behind the formation of priority needs, goals and objectives. The limitations of city government both financial and legal have been discussed. The obstacles faced by agencies charged with addressing the problems faced by residents have been heard and will be taken into account on developing future NOFAs and Plans. Organizations will receive training to expand their capacity and specific activities such as the Assessment of Fair Housing Approach.

# Program Specific Requirements AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

#### Introduction:

# Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

Total Program Income:	0
5. The amount of income from float-funded activities	0
been included in a prior statement or plan	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not	
3. The amount of surplus funds from urban renewal settlements	0
address the priority needs and specific objectives identified in the grantee's strategic plan.	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to	
program year and that has not yet been reprogrammed	0
1. The total amount of program income that will have been received before the start of the next	

#### **Other CDBG Requirements**

1. The amount of urgent need activities 0

2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.

100.00%

# HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

Not applicable. The CNO does not currently use other forms of investments outside of those identified in Section 92.205.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

Under HOME funding, the CNO ensures and provides Affordable Housing for low-income households for an appropriate "period of affordability". Through HUD required options, "Resale": HOME-Assisted household sold prior to the period of affordability, property must be re-sold to low-income household or "Recapture": the property can be sold without income eligibility, with a portion or all of the funds used to subsidize the purchase of another HOME-Assisted eligible household.

The amount of funds subject to recapture is the direct subsidy received by the homebuyer. This includes down payment assistance, closing costs, or other HOME assistance provided directly to the homebuyer and/or the difference between the fair market value of the property and a reduced sales price attributable to HOME development assistance. Development subsidies cannot be subject to recapture since the homebuyer did not realize a direct benefit from the funds. Additionally, "direct subsidy" needs to be defined within the policy.

Upon review, CNO determined that the "Recapture" provision meets the needs of the community, fostering a greater degree of economic integration within neighborhoods and provide the greatest choice of assisted housing for low income households. By comparison, the "Resale" option requires that an assisted property always remain available to low income households, limiting neighborhood diversity.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The following definitions describe guidelines for "Resale" or "Recapture" that ensures affordability of units acquired with HOME funds for CNO implementation:

- **Net Proceeds**: The sales price less the amount to pay off all loans secured by the property that prime the CNO's Loan plus closing.
- Earned Second Mortgage Subsidy: The CNO's loan is reduced according to the following formula: The CNO's loan shall be reduced on the last day of each calendar month by a fractional amount the numerator of which shall be one (1) and the denominator shall be the result of multiplying the

- number of years of the Period of Affordability times twelve (12). For example, if the Period of Affordability is fifteen (15) years, the fraction shall be one (1) over fifteen (15) times twelve (12), or one (1) over one hundred eighty (180), *i.e.*, 1/180th.
- Recapture Amount: The amount necessary to repay the loan made by the CNO to Borrower reduced by the Earned Second Mortgage Subsidy and the CNO's right to recover and be paid such amount. The right of recapture shall accrue in favor of the CNO in the event the Property ceases to be the principal residence of the Borrower for the duration of the Period of Affordability through private or public sale or otherwise.
- **Homeowner Investment**: The total amount of the Borrower's down payment and capital improvement investment made subsequent to the purchase of the Property.
- **HOME Contract Provisions:** The following specific provisions apply and are incorporated in the CNO's Contracts which requires signature of Borrower: The Borrower shall maintain the Property as his or her principal place of residence for the entire Period of Affordability assigned to the Property. The Period of Affordability for the Property is 5-15 years. In the event the Borrower becomes in default of any other terms and conditions of this mortgage or any mortgage which primes this mortgage, the City shall be paid the full Net Proceeds of any private or public sale of the Property up to the original principal balance of the Loan from the City to the Borrower without any reduction of the principal balance by the Earned Second Mortgage Subsidy. In the event (i) the Property ceases to be the principal residence of the Borrower as a result of the sale of the Property by the Borrower during the Period of Affordability and (ii) the Net Proceeds are adequate to repay the City's Loan reduced by the Earned Second Mortgage Subsidy plus enable the Borrower to recover the Homeowner Investment, the City shall be paid the full recapture amount out of the Net Proceeds of such sale. In the event (i) the Property ceases to be the principal residence of the Borrower as a result of the sale of the Property by the Borrower during the Period of Affordability and (ii) the Net Proceeds are not adequate to repay the City's Loan reduced by the Earned Second Mortgage Subsidy plus to enable the Borrower to recover the Investment, the Net Proceeds shall be divided proportionally as set forth in the following mathematical formulas: HOME Investment X Net Proceeds = HOME amount to be recapturedHOME Investment +Homeowner investmentHomeowner investor X Net Proceeds = amount to homeownerHOME Investment +Homeowner investment

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4.	Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:
	Not Applicable

## Emergency Solutions Grant (ESG) Reference 91.220(I)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

Service providers will deliver ESG-funded re-housing services to homeless residents of the City of New Orleans. Those households will be assessed for eligibility and barriers to housing as a part of eligibility determination. Required documentation will be collected at time of intake. Services will be delivered and documented in accordance with standards set forth in statute, rule and contracted requirements.

- 1.) Standard policies and procedures for evaluating individuals' and families' eligibility for assistance under ESG.
- The City of New Orleans will contract for re-housing services aimed at households which fit the category 1 definition of homelessness under the HEARTH Act. Providers will be expected to first target families with dependents and youth (ages 18-24) who are living on the streets of Orleans Parish.
- Providers will be asked to obtain required documentation, by first attempting to get third-party
  verification of homelessness status; the second option for verification would be a case manager
  verification of homelessness status; and the third option would be a self-report verification of
  homelessness along with a justification of the efforts made and the reasons for a lack of success in
  obtaining third-party or case manager verification of homelessness status.
- Verification of resources will also be required to determine the level of need of service
  applications. Households with income that are at or below 30 percent of area median income will
  be the primary targets for these re-housing services. Eligibility determination will take place during
  the intake process of the homeless service providers awarded funds to administer this program on
  prescribed forms developed by OCD.
- 2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The City of New Orleans along with the CoC utilized a centralized system for assessing the housing and service needs of homeless people for HPRP. The City will collaborate with the lead CoC to develop a centralized approach to servicing clients for the new ESG.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The City of New Orleans plans to release request for proposals through the Super NOFA process for the second ESG allocation. It will be publicized via advertisement in the Times Picayune Newspaper, on City website, announced at New Orleans Interagency council meetings and emailed to all prior year sub-recipients, as well as any other agencies that express an interest. Prospective sub-recipients will have approximately 1 month after notification to apply. The General Packet for the NOFA will include all the pertinent information contained in the new ESG guidelines and regulations, the definition, type of services and target population to be served with the funds. Copies of the proposal will be provided to the ESG review committee, who will review and score all applications. The ESG committee will forward the award recommendation to the Selection Committee who approval the awardees based upon their score, experience and capacity to administer the services according to the Emergency Solutions Grant Interim Rule. The selection committee consists of the following members:

- 1. The City's Chief Financial Officer or a designee
- 2. The First Deputy Mayor-Chief Administrative Officer, or a designee
- 3. The employee who will manage and monitor the contract
- 4. The manager of the User Entity requesting the service, or a designee
- 5. A professional from within local government who possesses expertise in the relevant field
- 4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

Sub-recipients will be required to meet the participation requirement in § 576.405(a). It can be a formerly homeless person on their board of directors or currently working within the organization. Sub-recipients must show proof of the participation requirement. Also formerly homeless participation is achieved through the New Orleans Interagency Council on Homelessness governance committee. The NOICH has two seats for formerly homeless persons.

5. Describe performance standards for evaluating ESG.

The development of standards is a collaboration of the CoC's input. Within the New Orleans Interagency Council on Homelessness there is a Data Committee coming up with these standards as well as a performance measure system for the entire CoC. The goal is to reduce homelessness and will include:

- Timely and accurate collection of both required and optional HMIS data
- Targeting those that need the assistance the most using a standard coordinated assessment
- Proposed versus actual number of individuals & families served

Outcomes such as increasing housing stability, shortened stays in emergency and/or transitional shelters, facilitated access to affordable permanent housing